



In Attendance:	Barbara Cooney Michael Boyce Michael Nettleton JoAnne Butler Michael Dewson Scott Dudgeon Dale Goldhawk Dr. Ilan Fischler Judy Geary Karim Mamdani Dr. Barbara Mildon Ted Moroz Surinder Razdan Giovanni Vtieri	Chair Vice-Chair Past-Chair Member Member Member Member Ex-Officio Member, Interim PIC Member Ex-Officio Member, Secretary and CEO Ex-Officio Member, CNE Member Member Member
Absent:	Viraj Desai Tahira Hassan Dr. Daniela Hlousek	Member Member Ex-Officio Member, MSA President
Staff:	John Chen Dr. Phil Klassen Sheila Neuburger Linda Henry	VP Finance & Support Services VP Medical Services EVP Clinical Services CEO, Foundation
Recording Secretary:	Pam Porter	Corporate Executive Assistant

No.	Agenda Item	Action / Decision
1.	Welcome & Call to Order Meeting called to order by B. Cooney at 18:15	
2.	Declaration of Conflict of Interest: No conflicts to declare	
3.	Confirmation of Agenda	Moved by M. Dewson Seconded M. Boyce Carried
4.	Consent Agenda Appendix A: a) Minutes of the October 12, 2016 Board Meeting b) Finance & Quality Report of the October 26, 2016 Meeting Motion: That the Consent Agenda be approved as presented in Appendix A.	Moved by M. Nettleton Seconded by S. Razdan Carried

<p>5.</p>	<p>Chair's Remarks</p> <p>B. Cooney welcomed Dr. Fischler to his first Board meeting as Physician-in-Chief. Appointment was effective November 1st.</p> <p>Pleased to recognize Barb Mildon for receiving the 2016 Lawrence S. Bloomberg Faculty of Nursing Lifetime Achievement Award.</p> <p>Reminder that your support is appreciated for the Foundation's signature event taking place on November 22nd.</p> <p>The preliminary recruitment process has begun for 2 board members. If any member of the Board is interested in being on the interview panel, please let P. Porter know. Important for fairness and consistency that you are able to commit to all meetings during the recruitment process.</p>	
<p>6.</p> <p>6.1</p> <p>6.2</p>	<p>Reports</p> <p>CEO Report Highlights</p> <p>Ontario Shores has been selected as a 2017 winner for the Greater Toronto's Top Employers Award.</p> <p>Ontario Shores received the Ajax Pickering Board of Trade Business Excellence Award for non-profit organizations.</p> <p>K. Mamdani encouraged the Board members to click on the link to the CIHI "Making a Difference at Ontario Shores" youtube promotional video.</p> <p>Thank you to M. Nettleton and a number of people who attended the Imagine Festival event featuring the Stellas. It was a good opportunity to hear a variety of stories about mental illness and recovery.</p> <p>Ontario Shores has been asked by the Central East LHIN to take on a collaborative leadership role to facilitate the development and implementation of a regional mental health system. Lakeridge Health received a similar ask to support people living with addiction. Both lead agencies will work together to advance the complementary systems.</p> <p>PIC Report Highlights</p> <p>Medical Staff Academic Appointments process is being established to obtain annual appointments to the University of Toronto.</p> <p>The Physicians Credentials Committee will meet to develop a proposal for MAC and the Board regarding on-time applications and financial penalties for overdue applications.</p> <p>Physician Scorecard was reviewed, and will be taken to the Finance and Quality Committee later this month.</p>	<p>Moved by J. Butler Seconded by M. Dewson Carried</p> <p>Moved by J. Geary Seconded by S. Dudgeon Carried</p>

	There were 6 policies/guidelines endorsed at the MAC meeting.	
7.	Items for Discussion	
7.1	<p>Strategic and Academic Planning Preliminary Directions (Guest: Deloitte, KPMG Consultants, A. Marshall, J. Snyder & M. Wasdell)</p> <p>K. Mamdani advised the board members, for this preliminary directions discussion, both teams for the Strategic and Academic plans have been brought together for an integrated plan.</p> <p>There was lengthy feedback and discussion from the Board for consultants and staff to take away and prepare a document style report to be circulated for further input. In February a draft plan will be provided, and then a final opportunity at the Board retreat in April.</p> <p>The strategic plan will be supported by complementary Academic/Research goals.</p> <p>The Board agreed with the process of blending the two plans.</p>	
8.	New Business	
9.	<p>Next Meeting and Adjournment Next meeting – January 11, 2017</p> <p>Motion: To adjourn the meeting at 19:56 hours</p>	<p>Moved by M. Nettleton Seconded by S. Dudgeon Carried</p>
10.	In-Camera	

Approved January 11, 2017