



In Attendance:

Michael Nettleton	Chair
Paul McDevitt	Vice-Chair
Douglas Armstrong	Member
Michael Boyce	Member
Jo Anne Butler	Member
Barb Cooney	Member
Dr. Ian Dawe	Member
Michael Dewson	Member
Scott Dudgeon	Member
Brian Hart	Member
Dr. Barbara Mildon	Member
Donald Morrison	Member
Glenna Raymond	Secretary and CEO
Surinder Razdan	Member

Absent: Dr. Karen De Freitas Member

Staff:

Tariq Asmi	VP Regional Services
Neil Hannam	Executive Director, Foundation
Dr. Phil Klassen	VP Medical Services
Karim Mamdani	Deputy CEO
Sheila Neuburger	EVP Clinical Services
Susan Nakhle	Director of Communications

Recording Secretary: Pam Porter Corporate Executive Assistant

No.	Agenda Item	Action / Decision
1.	Welcome & Call to Order <ul style="list-style-type: none"> ▪ Meeting called to order by M. Nettleton at 18:30 	
2.	Declaration of Conflict of Interest	No conflicts reported
3.	Confirmation of Agenda <ul style="list-style-type: none"> ▪ D. Armstrong requested an additional item, Board Recruitment Interviewing Update, be added to the agenda. 	Moved by D. Armstrong Seconded B. Cooney Carried
4.	Consent Agenda <ul style="list-style-type: none"> a) Minutes of prior meeting b) Audit & Compliance Committee c) Finance & Quality Report ▪ M. Nettleton advised Board Members that the agenda has been revised. The CEO and PIC reports will now be addressed under item 6. ▪ B. Cooney requested that the Finance & Quality Committee report be pulled from the consent agenda for discussion. ▪ S. Razdan requested the Audit and Compliance Committee report be pulled from the consent agenda for discussion. 	

	<p>Motion: That the Consent Agenda be approved as presented on Appendix A with exceptions as noted in item 4.</p>	<p>Moved by P. McDevitt Seconded by M. Boyce Carried</p>
<p>5.</p> <p>5.1</p> <p>5.2</p> <p>5.3</p>	<p>Chair’s Remarks M. Nettleton advised Board Members, E. Fonberg resigned from the Board effective October 15, 2012, due to conflicts of time, and commitments. E. Fonberg will be recognized at the AGM, June 2013 for his contributions as Past-Chair, and Board Member.</p> <p>OHA Update – Health Achieve Highlights</p> <ul style="list-style-type: none"> ▪ The new bylaw re: association Board structure was passed as we had previously addressed. ▪ Attended sessions with Jim Collins, including one targeted to Board Chairs. J. Collins author of “Good to Great” and co-author of “Great by Choice”. M. Nettleton recommended including these in our library. ▪ S. Dudgeon attended a session, with speaker Don Berwick, on Quality and Safety for All. Presenting a vision of well applied IT innovations in healthcare delivery. <p>Conference Board of Canada ‘Summit on Sustainable Health and Health Care’</p> <ul style="list-style-type: none"> ▪ Conference I attended focusing on sustaining better healthcare systems across the country. Representation from many groups with the same direction, challenge being that no one is clear who the decision maker is in driving change. <p>‘Three Voices’ Video</p> <ul style="list-style-type: none"> ▪ Had the opportunity to provide welcoming remarks for the launch of the video “Three Voices – Discovery, Recovery, Hope” ▪ Provided to Board Members a 15 minute video about 3 teens and their stories of living with depression and mental health issues. ▪ M. Nettleton congratulated, S. Neuburger, S. Nakhle, and their teams for the work on this production. ▪ Board Members will be notified of screening dates of the full documentary. 	
<p>6.</p> <p>6.1</p>	<p>Reports</p> <p>CEO Report highlights</p> <ul style="list-style-type: none"> ▪ Psychology Internship Program has received accreditation, a significant advancement in our Academic Plan. ▪ Mental Health Support Unit (MHSU) update. Correspondence received from the CE LHIN CEO today directing Ontario Shores to move forward with reforming the MHSU, with Durham Mental Health Services (DMHS) taking the lead. CE LHIN has instructed DMHS and OSCMHS to develop a transition plan and an updated Program Model to be submitted no later than February 1, 2013. ▪ I was invited to speak at the Mental Health Commission of Canada (MHCC) Leadership Assembly. The TAMI award received a recognition award from the National Mental Health Commission (NMHC) and Sheila spoke at the OHA HealthAchieve with similar content related to the National Strategy. Directions of Ontario Shores are consistent with the 	<p>Moved by S. Dudgeon Seconded by B. Cooney Carried</p>

<p>6.2</p>	<p>Mental Health strategy for Canada, and we were acknowledged for our progress.</p> <p>PIC Report Highlights</p> <ul style="list-style-type: none"> ▪ MAC discussed education of medical students, and attracting more students. ▪ Patient story illustrates the ongoing challenges of specialty health hospital care, and the complexity of one of our patients. In collaboration with colleagues in communications I am working on Social Media learning. ▪ Positive feedback from the Board regarding patient stories. <p>Motion: The Medical Advisory committee recommends the appointment of Dr. K. Shiffman to associate staff and Dr. Y. B. Mehta to consultant staff.</p>	<p>Moved by P. McDevitt Seconded by M. Dewson Carried</p> <p>Moved by D. Armstrong Seconded by M. Dewson Carried</p>
<p>7. 7.1 7.2</p>	<p>Items for Discussion</p> <p>Investment Policy</p> <ul style="list-style-type: none"> ▪ S. Razdan provided the Board members with some back ground on the policy. ▪ Seeking board approval of the updated investment policy as recommended by the Audit and Compliance Committee. ▪ Discussion around fee negotiations and opportunity for a structured review. <p>Motion: The Audit and Compliance Committee have reviewed the investment policy and recommends to the Board its approval and the creation of a new investment account.</p> <p>Finance and Quality Committee Fiscal Advisory Committee – Advice</p> <ul style="list-style-type: none"> ▪ B. Cooney provided a summary of the Fiscal Advisory Committee meeting. ▪ J. Chen presented to FAC highlights of the budget based on assumptions, strategies to balance by looking at efficiencies, and discussion was consistent with the budget presented previously at the FAQ meeting. <p>Motion #1 Whereas the Finance and Quality Committee has reviewed the implications of a multi-year funding scenario of 0% and 0% (for 2013/14 and 2014/15);Whereas Management recommends the multi-year scenario and; Whereas the Finance and Quality Committee has considered the impact on volumes, the community, labour relations, and the challenge in implementing the scenario; Therefore, be it resolved that the Finance and Quality Committee recommends to the Board the approval of the multi-year operating plan and submission to CELHIN as appropriate</p>	<p>Audit and Compliance Committee report, and motion approved. Moved by B. Cooney Seconded by P. McDevitt Carried</p> <p>Finance and Quality Report approved as presented, as well as motions 1 -5. Moved by S. Razdan Seconded by P. McDevitt Carried</p>

Motion # 2

Whereas the HAPS/CAPS are based on the hospital’s operating plan and; Whereas the legal language in the HSAA/MSAA are not expected to be materially different from previous documents approved by the Board and;

Whereas the schedules attached to the HSAA/MSAA are not expected to be materially different;

Therefore let it be resolved that the Board authorize the signing of the HSAA/MSAA. Let it further be resolved that should material legal language or conditions be presented to management, that the Board’s direction be sought prior to signing of the HSAA/MSAA.

Motion # 3

The Finance and Quality committee having reviewed and discussed the 2012-2013 Operating Forecast recommends their acceptance by the Board.

Motion # 4

The Finance and Quality committee having reviewed and discussed the Investment returns recommends their acceptance by the Board.

Motion # 5

The Finance and Quality committee having reviewed and discussed the September 2012 financial statements recommends their acceptance by the Board.

7.3

External Environment Update – G. Raymond

- October 10-12, I was invited to present at the KPMG Global Healthcare Conference “something to learn, something to teach” where more than 20 countries were represented. Some sessions included: What’s on the mind of CEO’s around the world?, Problems with current Models, Strategies for Change, New Models, Workforce motivation and productivity, New Payment and Value Models. Should be using social medial to change health behaviour. Need to have fundamental debates about system innovations rather than funding. Speaker, Nigel Crisp author of “Turning the World Upside Down” provided learning he has obtained speaking throughout the world. Some questions for Ontario Shores: What is our Global presence? How do we truly engage patients as partners. Prof Dr. Bas Bloem, offered a case example www.parkinsonnet.nl care without boundaries by accessing virtual care. G. Raymond provided her “take-aways” and thanked M. Nettleton and the Board for allowing her to attend, appreciating the unique opportunity.
- Also spoke at a conference in the UK early October, around coaching. Ontario Shores was used as an example of an organizational development strategy, and our recruitment video was shown to a large international audience.

7.4

Preparation for LHIN GAC

- Agenda Items: Challenges Issues and Best Practices, Report back on RSGS entity, CE LHIN Integrated Health Services Plan.

7.5	Board Recruitment <ul style="list-style-type: none"> ▪ D. Armstrong provided the Board with an update on the recruitment process, and thanked board members for their response and availability to participate as panel members. 	
8.	New Business	
9.	Next Meeting <ul style="list-style-type: none"> ▪ December 12, 2012 	
10.	In-Camera <ul style="list-style-type: none"> ▪ M. Nettleton excused Staff ▪ Motion to Adjourned to In-Camera at 20:27 hours 	Moved by P. McDevitt Seconded by D. Morrison Carried